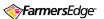


Navigating Lean Growth

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Executive Summary

Across the agricultural value chain, mandates remain the same — hit your numbers, meet sustainability goals, and deliver digital transformation. But companies are making tough calls: reducing headcount, pausing hiring, and delaying tech investments.

This is not a retreat. It's a reset.

Today's lean operating environment creates a new opportunity to rethink how work gets done. Managed Services is uniquely suited for this moment—not just as a gap filler, but as a force multiplier. Instead of rebuilding internal teams, companies are leveraging external partners with specialized capabilities, fractional leadership, and scalable platforms.

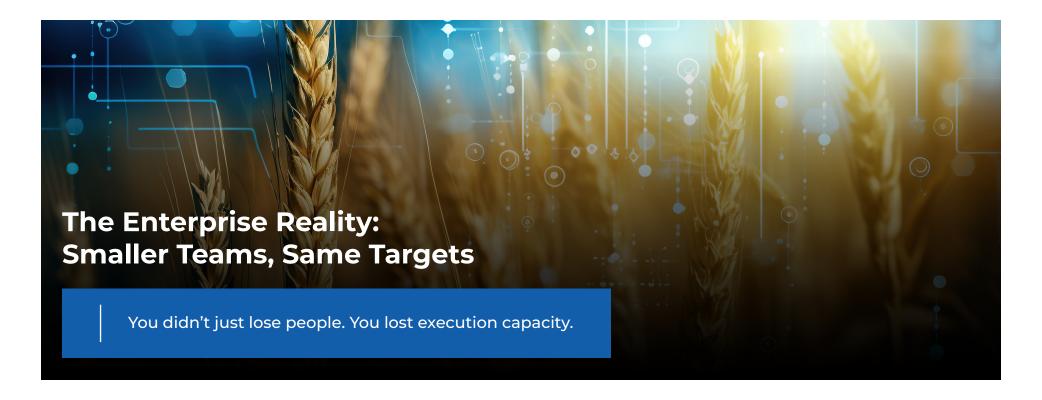
This whitepaper outlines how ag executives can:

- Extend capabilities without adding cost
- Accelerate time-to-value on stalled initiatives
- Deploy tech that scales without internal complexity

It's time to build smarter—not bigger.

Lean isn't less. It's leverage—if you have the right model.





Over the past 12 months:

Some of the largest names in agriculture have made cuts to IT, Operations, and Digital Teams.

Yet for most companies, expectations have not changed. Boards still expect digital transformation. Carbon intensity reporting is still coming. Ag retail still demands personalized insights and faster sales cycles.

What's Changed?

What's changed is the method. Building capabilities in-house is too slow and too costly. What companies need now is a model that provides:

- Elastic capacity that can flex to workload
- Built-in tech and data infrastructure
- Speed, without the headcount

This is the gap Managed Services fills. It transforms a fixed-cost model into a performance-driven one—and accelerates transformation under constraint.



What It Means for Ag Executives

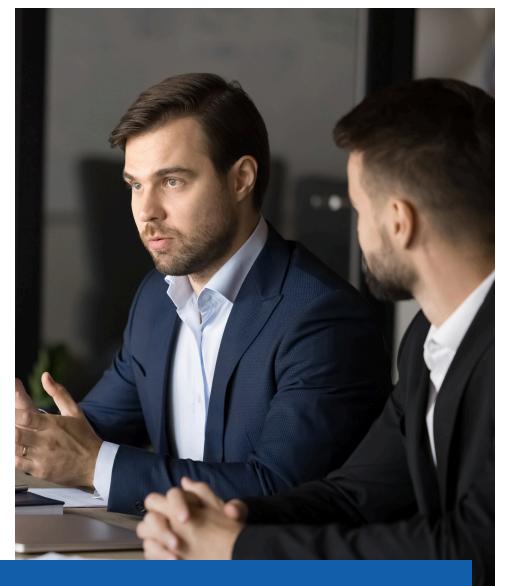
If the past was about building internal departments, the future is about integrating modular capabilities that work.

Most ag enterprises are still dealing with siloed data, redundant tools, and a patchwork of tech projects that rarely deliver on time or under budget. In a lean environment, this is no longer just inefficient—it's unscalable.

Executives now need to think like orchestration engines:

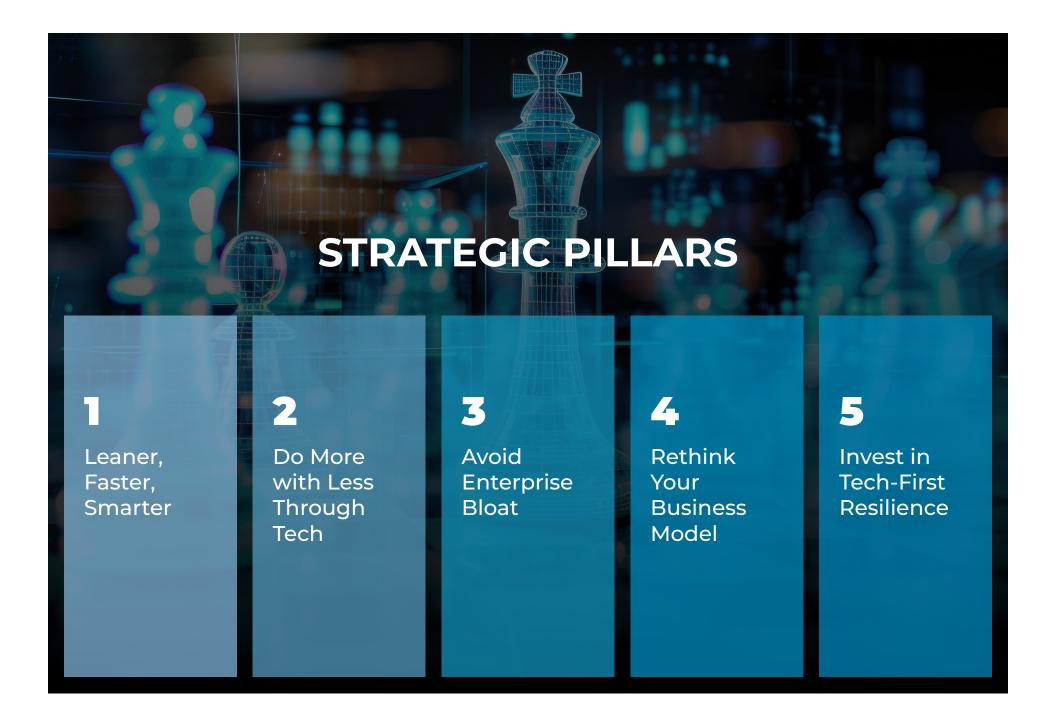
- · What capabilities do we need to own?
- Where can partners deliver faster, cheaper, better?
- How do we reduce drag and increase throughput?

Managed Service Providers give you that orchestration muscle without the overhead. That's the key to operating smarter under pressure.



Lean teams demand system thinking—not system sprawl





Leaner, Faster, Smarter

When budgets tighten, the instinct is to cut back. But in top-performing enterprises, constraint isn't just a cost signal—it's a strategic filter.

By shifting from internal builds to prebuilt, externally supported tools, leading ag companies are:

- Avoiding 12-month development cycles
- Reducing tech debt and shelfware
- Launching faster with fewer approvals and internal blockers

Farmers Edge clients, for example, have implemented full CI scoring dashboards, real-time risk models, and integrated soil labs.

Being lean isn't a liability. It's an opportunity for better performance. Farmers Edge delivered this performance by turning constraint into opportunity—building a custom omnichannel sales platform from scratch in just six weeks, tailored to client goals and deployed at enterprise scale.

Constraints clarify priorities. Managed Service Providers unlock execution.



Do More with Less Through Tech

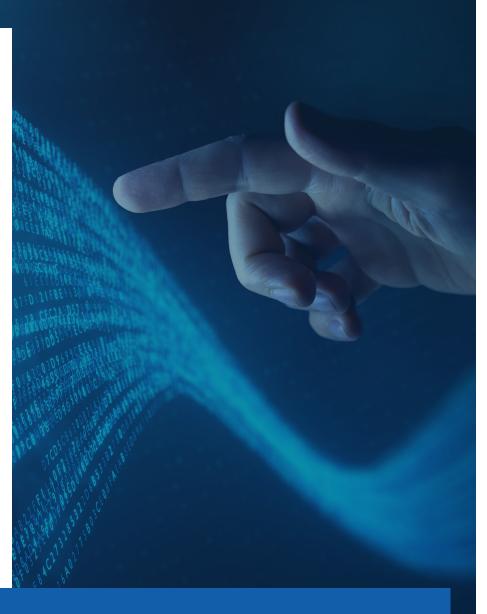
Technology isn't just a cost center—it's a force multiplier. The shift toward leaner teams has put new pressure on existing platforms to deliver more functionality, faster insights, and tighter integration.

FarmCommand is the unified digital platform built by Farmers Edge to turn agronomic and operational data into real-time, actionable insights. The platform consolidates disparate data sources, automate key workflows, and surface decision-ready insights to teams without requiring layers of IT intervention.

Use cases include:

- Automated CI scoring to support Scope 3 tracking
- Remote sensing for real-time crop risk alerts
- Centralized dashboards that replace manual reporting workflows

This isn't just digital enablement—it's business continuity without the burden of headcount.



Smaller teams work smarter when platforms work harder.



Avoid Enterprise Bloat

Headcount reductions doesn't mean capability reduction. Managed Services lets ag enterprises tap into expert-led execution.

What this looks like in practice:

- Data science teams for predictive modeling, on demand
- Custom platform deployments (Cl, Risk, ESG) under 60 days
- Full-service white-label solutions for ag retail and insurance

The benefit? Flexibility without retraining, and cost alignment that matches real-time priorities.

Managed Services isn't a shortcut—it's an operational advantage when done right.



You don't need to do it all—you just need it done right



Rethink Your Business Model

Lean growth isn't just about doing the same thing with less—it's about doing better things, period. Many ag enterprises are pivoting to new models that align better with digital infrastructure and modern expectations.

What's working:

- Direct-to-consumer models with integrated logistics
- Ecosystem partnerships that blend digital + agronomy
- Tiered service offerings for growers based on data availability

These shifts aren't about spending more—they're about spending differently. And in almost every case, they're powered by flexible platforms and fractional support teams that scale with need.

When capital is tight, creativity wins.

Tight times aren't for shrinking. They're for shifting.

Invest in Tech-First Resilience

In today's agriculture landscape, resilience means continuity. From weather events to regulatory shifts, the organizations that thrive are those that can adapt—quickly, and at scale. That takes more than data. It takes a fully integrated digital ecosystem.

Farmers Edge acts as that ecosystem.

We provide a single, connected infrastructure that powers everything from daily field operations to enterprise-level reporting. This makes it possible for lean teams to stay responsive, reduce downtime, and protect margins.

With Farmers Edge, clients gain:

- Real-time environmental data that powers in-field decisions and alerts
- Automated claim documentation that speeds up response time for insurers
- **Dynamic sustainability scoring** to meet Scope 3 and ESG targets

In a volatile environment, resilience isn't about resisting change—it's about building with it.

Resilience isn't about weathering storms—it's about delivering—despite them.



How Farmers Edge Supports Lean Growth

Farmers Edge is the only Managed Services Provider in agriculture that unifies hardware, software, agronomy, and analytics into one platform. Our model is built to help ag executives simplify tech stacks, replace headcount with execution power, and accelerate enterprise-wide transformation.

What we deliver:

- A single partner with 50M+ acres of data and 100+ experts
- Proprietary platforms like FarmCommand—a digital hub that connects weather, equipment, soil, and satellite data into a single dashboard
- Fractional access to AI, weather modeling, carbon tools, and custom dev—without building internal teams

Whether you need to launch a new digital offering, integrate disparate systems, or hit ESG targets under pressure, Farmers Edge is built to deliver. Fast.



Farmers Edge is the easy button for digital transformation in agriculture.







Implemented remote risk scoring across 4M acres of canola, integrating FieldView and JD Ops data with Farmers Edge predictive models to enable real-time claim monitoring.



Delivered CI dashboards for a leading ethanol processor, helping shift from offset-based to inset-based Scope 3 tracking, unlocking a 25–30% carbon credit premium.



Partnered with a major co-op to build a white-labeled eCommerce storefront and deploy fertility recommendations on 300K acres—with no new internal hires.

Faced with cost and operational pressures, these clients advanced through smart, strategic deployment.



Action Plan: The 90-Day Lean Growth Blueprint

Start with what you have. Move fast. Scale smart.
This isn't transformation through consultants or capital. It's transformation through velocity.

WEEKS 1-3

Audit + Align

- Map internal workflows and redundancies
- Inventory SaaS tools and active projects
- Identify cost centers that don't scale

WEEKS 4-6

Consolidate + Prioritize

- Rationalize platforms (cut, combine, reassign)
- Choose 1-2 high-impact automations
- Deployment planning

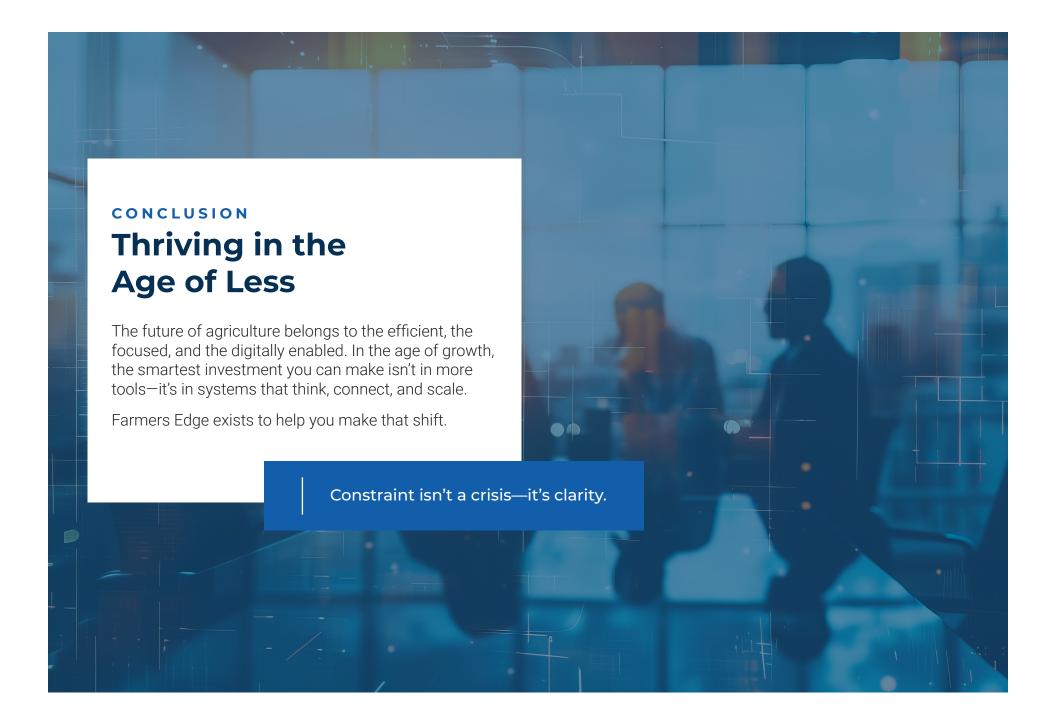
WEEKS 7-12

Deploy + Enable

- Launch dashboards, scoring models, or technology integrations
- Shift internal capacity to higher-value tasks
- Monitor, iterate, and train field staff

To execute the Action Plan or for any question contact Farmers Edge to book a consultation.







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